



Colac Otway
SHIRE

Quarterly Performance Report 2024-25

Second Quarter

1 October 2024 to 31 December 2024

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Acknowledgement

The Colac Otway Shire Council respectfully acknowledges the Gulidjan and Gadubanud peoples of the Maar Nation as the Traditional Custodians of the Colac Otway region, the land and waterways upon which the activities of the Colac Otway Shire Council are conducted on.

We pay our respects to their ancestors and elders, past, present and emerging. We recognise and respect their unique cultural heritage, beliefs and up hold their continuing relationship to this land.

Chief Executive Report

Introduction

I am pleased to present the Quarterly Performance Report for the period from 1 October to 31 December 2024. This report provides a comprehensive overview of our financial and operational performance, highlighting our progress against the Council Plan objectives and our commitment to delivering exceptional services to our community.



During this quarter, we have achieved significant milestones and made substantial progress in various areas. Our financial performance remains strong, with a total comprehensive result of a \$20.75 million surplus for the three months ended 31 December 2024. This positive outcome reflects our prudent financial management and our ability to adapt to changing economic conditions.

However, we also recognize the challenges we face, including an operating deficit of \$2.27 million year-to-date. This is primarily due to the timing of Capital Grant income and Operating Grants, as well as underspend in Materials and services. We are actively addressing these issues to ensure we remain on track to achieve our budgeted targets.

Our Annual Plan Progress Report shows that we are making steady progress, with 23 actions in progress, 2 actions yet to start, and 5 actions already completed. This demonstrates our ongoing commitment to innovation, continuous improvement, and achieving the best outcomes for our community.

As we move forward, we will continue to monitor and manage our financial sustainability and performance, taking into account current economic conditions such as inflation and a tight labor market. We remain dedicated to transparency, accountability, and delivering value to our community.

I would like to extend my gratitude to our staff, partners, and community members for their continued support and collaboration. Together, we will continue to build a resilient and thriving community.

Thank you for your attention to this report.

Anne Howard
Chief Executive Officer

Annual Plan Progress Report

Council Plan 2021-2025

Council formally adopted the Council Plan 2021-25 at a Council meeting held on 27 October 2021. The Council Plan is a document developed in partnership with the community to guide Council's strategic direction over the next four years.

The key issues faced by our community, identified through the development of the Community Vision 2050, informs the choice of major projects and activities that Council identifies as its highest priorities.

Community Engagement

Development of the Council Plan 2021-25 included a comprehensive community engagement process, which conducted alongside development of the Community Vision 2050. The engagement process included:

- Regional roadshows at 12 community locations
- Online community sessions
- Community survey
- Stakeholder interviews
- Youth summit
- Community panel sessions
- Councillor workshops
- Exhibition of draft Community Vision 2050 and Council Plan 2021-25.

The Community Vision 2050 and Council Plan 2021-2025 is available for download from Council's website, or hard copies are available for viewing at Council offices in Colac and Apollo Bay.

Council Plan 2021-25 Strategic Themes

There are four themes in the Council Plan:

Theme One: Strong and Resilient Economy

We are committed to expanding our diverse industries, vibrant arts community, world-renowned tourism, and professional health services. A healthy, growing economy will provide sustainable industries and jobs, and opportunities for all ages.

Theme Two: Valuing the Natural and Built Environment

We will protect our natural environment and communities, by maintain and providing resilient infrastructure, and being leaders in sustainable living, modelling innovation and best practice.

Theme Three: Healthy and Inclusive Community

We will continue to be a great place to live. We embrace our diverse community, take care of our older community and prepare our children for success. We care for each other, are friendly and welcoming, and enjoy a vibrant and active lifestyle. We are a small population with big hearts.

Theme Four: Strong Leadership and Management

We will be leaders in good governance, transparency and strive for ongoing improvement.

Links to the Public Health and Wellbeing Plan

The following legend indicates actions that are linked to the Public Health and Wellbeing Plan

Preventing Violence	Climate Change	Active Living	Mental Health Wellbeing	Gender Equity	Panel Recommendation
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Annual Plan Progress Report

Annual Plan 2024-25

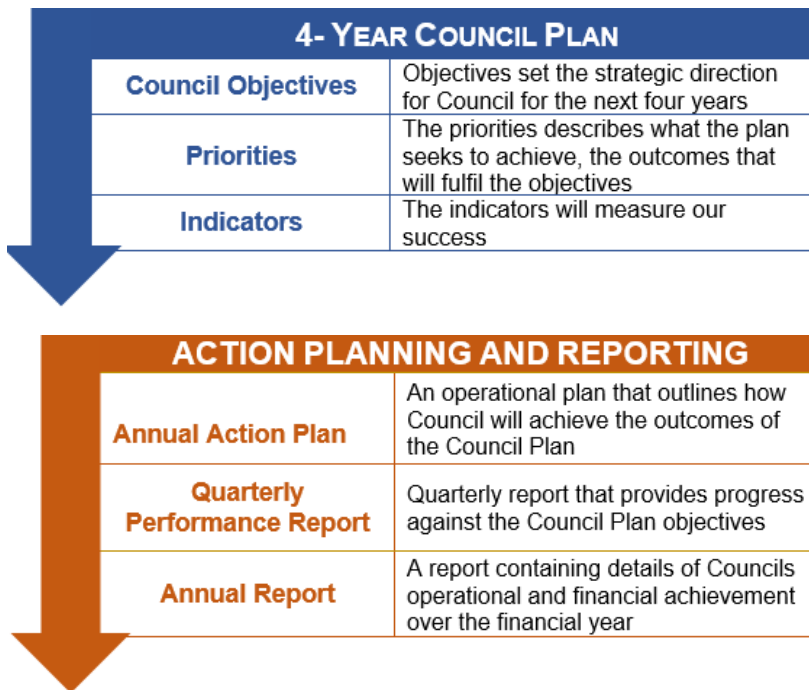
The Annual Plan 2024-25 is an operational plan that outlines how Council will work towards achieving the outcomes of the Council Plan 2021-25.

As part of the Council Plan 2021-25, Council commits to generating an annual action plan to demonstrate how we will deliver on our commitments, evaluating our own performance, and publishing results within the annual report each October.

In addition, the development and implementation of the annual plan is informed by ongoing partnerships with agencies, community and other levels of government.

Each quarter, Council will produce a quarterly report showing progress against each of the actions in the annual plan, in addition Council produces an Annual Report, which outlines the work undertaken for the financial period.




Integrated Planning Framework



Theme 1 – STRONG AND RESILIENT ECONOMY

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
1.1 Affordable and available housing will support our growing community and economy						
1.1.1	Deliver a strategic growth plan for the shire and settlement strategy for all small towns and rural living areas ●	<ul style="list-style-type: none"> Strategic Growth Plan and Settlement Strategy developed Relevant Planning Scheme Amendments adopted 	Progress Birregurra Structure Plan & Northern Towns Growth Plan	<p>Draft Birregurra Structure Plan report has been completed and the project is on schedule with regular community reference group meetings occurring.</p> <p>Background and issues reports are completed for Northern Towns Growth Plans Review.</p>	50%	In progress
1.1.2	Deliver a refreshed Apollo Bay Structure Plan ●	<ul style="list-style-type: none"> Refreshed Apollo Bay Structure Plan delivered by 2022-23 Relevant Planning Scheme Amendments adopted 	Commence Apollo Bay Structure Plan	Tender for consultancy services will be undertaken in 3 rd quarter.	5%	In progress
1.1.3	Facilitate the delivery of more diverse housing stock in Colac and Apollo Bay ●●	<ul style="list-style-type: none"> Increase land supply by 200 new lots annually Increased availability of affordable housing Levels of housing stress including rental and mortgage stress 	Continue to work with Developers to promote greater diversity in housing stock	<p>The Colac West Development Plan was approved by Council in September 2024. Two planning applications for the subdivision of the land within this area are under consideration – one (at 48 Stodart Street) is awaiting the approval of a Cultural Heritage Management Plan, whilst the other (at 1-59 Rifle Butts Road), is still at a relatively early stage in the assessment process.</p> <p>The Hillview Elliminyt Development Plan is progressing through the approval process. Council is currently awaiting revised documentation.</p> <p>The proponent for the Irrewillipe Road, Elliminyt (Bakerland) Development Plan has asked to revise the Plan submitted to Council.</p>	On-going	In progress

Theme 1 – STRONG AND RESILIENT ECONOMY

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
1.1.4	Increase residential land supply in Colac 	<ul style="list-style-type: none"> • Number of hectares rezoned • Number of residential lots approved by planning permits 	Continue to progress the Deans Creek Precinct Structure Plan 	<p>Most of the background technical reports for the Deans Creek Precinct Structure Plan have been completed. Transport, infrastructure and Development Contributions reports to be completed by mid-2025. Further technical flood assessment modelling has been completed to better understand the likely impacts of climate change within the catchment. This work aligns with changes made to the Australian Rainfall Runoff Index.</p> <p>The completion of background reports will enable the completion of the co-design and draft precinct structure plan process, which will include public consultation.</p>	35%	In progress
			Work with land owners to coordinate development in Colac West Development Plan area	(as per action 1.1.3)	50%	Almost complete
			Progress Planning Scheme Amendments for rezoning land to residential in Colac	Three significant planning scheme amendments have been completed rezoning land for over 900 residential lots and securing more than a 10-year residential land supply for Colac.	100%	Completed
1.1.6	Increase access to affordable accommodation for essential workers 	<ul style="list-style-type: none"> • Level of rental and mortgage stress • More accommodation options are available in towns including Apollo Bay, Birregurra, Forrest and Colac, specifically for workers 	Commence the Colac Otway Adaptable Precincts Project with partners, funded through Regional Precincts and Partnerships Program	<p>Preliminary project planning has commenced with project partners.</p>	5%	In progress

Theme 1 – STRONG AND RESILIENT ECONOMY

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
1.3 Key infrastructure investment supports our economy and liveability						
1.3.1	Attract investment to implement key master plans and projects that will drive economic growth including but not limited to Lake Colac Foreshore Masterplan, Public Toilet Strategy, CBD and Entrances Plan, Apollo Bay, Marengo and Skenes Creek CIP, Murray Street upgrades, township masterplans, Colac Civic Health and Rail Precinct, Memorial Square Masterplan Tourism Traffic and Parking Strategy ●●●	<ul style="list-style-type: none"> Number of projects that have attracted funding \$ funding received 	Complete Colac Civic Health and Rail Precinct planning	Draft Final Colac Civic Health and Rail Precinct Plan has been completed and will be presented to Council early in 2025 and made available for public review and comment.	80%	In Progress
			Commence the Cultural and Accommodation Precinct Masterplan if successful in securing external funding	Council has been advised that its funding application to the Victorian Government's Enabling Tourism Fund was not successful.	-	-
1.3.2	Deliver improvements to Colac and Apollo Bay CBD's to support their role as a hub for commerce, tourism and the community	<ul style="list-style-type: none"> Grant funds secured for Colac and Apollo Bay CBD streetscape upgrades 	Complete Colac Civic Health and Rail Precinct planning (as per action 1.3.1)	(as per action 1.3.1)	-	-
1.3.4	Advocate for implementation of the Forrest Wastewater scheme	<ul style="list-style-type: none"> Funding secured to deliver Wastewater Scheme in Forrest 	Support efforts by Barwon Water to introduce reticulated wastewater to Forrest	Barwon Water has reached a key milestone in the development of a long-term wastewater solution, purchasing a site for a new water treatment facility in Gerangamete. Community engagement on this project will progress further in early 2025.	50%	In Progress

Theme 1 – STRONG AND RESILIENT ECONOMY

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
1.4 Colac Otway Shire is a destination to visit						
1.4.1	Promote the Shire as a destination, not a gateway ●	<ul style="list-style-type: none"> Increased visitor spend and stay 	Support GORRT review of Otway Destination Action Plan	The Otway Destination Action Plan is currently under review by GORRT to develop a new plan.	75%	In progress
1.4.3	Work with our community to promote our towns as places to stop, visit and explore	<ul style="list-style-type: none"> Delivery of Destination Actions Plans In partnership with GORA, achieve Ecotourism Certification 	Support GORRT review of Otway Destination Action Plan (as per action for 1.4.1)	(see action 1.4.1)	-	-
1.4.4	Facilitate development of sustainable visitor infrastructure and accommodation	<ul style="list-style-type: none"> Increased availability of visitor accommodation Public Toilet Strategy completed and 60% of actions delivered by 2025 	As per action for 1.3.1	(see action 1.3.1)	-	-
1.5 Grow the Colac Otway Shire's permanent population by at least 1.5%						
1.5.1	Support business growth through population attraction and retention ●	<ul style="list-style-type: none"> Increase total population of working-aged people and young families 1.5% annual population growth achieved Reduced seasonality impacts on businesses by having stable permanent population 	<p>No specific Year 4 action planned</p> <p>This strategic objective is being supported through Council's efforts to create residential land supply to support population growth (refer to 1.1)</p>			

Theme 2 – VALUING THE NATURAL AND BUILT ENVIRONMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
2.1 We mitigate impacts to people and property arising from climate change						
2.1.2	Green our streets and public places ●●●●	<ul style="list-style-type: none"> Number of trees planted in public spaces (open space and streetscape) Development of an urban cooling strategy and canopy target as part of the reviewed environmental strategy Review the quality of street trees and streetscapes when planting appropriate trees in the future 	Deliver Council's Street Tree planting program to identified candidate streets ●●●●	Council's adopted Street Tree Planting Program for 2024-25 has been planned to be delivered in quarter 4 (Autumn) of this financial year.	10%	In progress
			Commence implementation of Colac Botanic Gardens Master Plan as per funding capacity allocated	Colac Botanic Gardens Master Plan was adopted by Council in August 2024. One project has been funded from the Dawn Wade Foundation for the pond and fountain upgrade. Planning for the upgrade is underway with plans to complete the works within 2024-25.	50%	In progress
2.1.3	Minimise the effects of climate change and extreme weather events on our community ●●	<ul style="list-style-type: none"> Emergency Management Plan regularly reviewed Community satisfaction with emergency and disaster management increases annually from current result of 71% Upgrades completed in vulnerable locations 	Implement priorities from Municipal Emergency Management Plan	The Municipal Emergency Management Plan (MEMP) was finalised and adopted by the relevant agencies in September 2024. Council established, and is delivering on, practices and procedures for relief and recovery in preparation for emergencies consistent with the Shire's MEMP. Council hosted a collaboration exercise on Emergency Relief Centres in October with Surf Coast and Corangamite Shires, agencies and community groups. Council began fire prevention activities consistent with its role under the Plan in preparation for the 2024-25 fire season.	50%	In progress
2.2 We operate sustainably with a reduced carbon footprint						

Theme 2 – VALUING THE NATURAL AND BUILT ENVIRONMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
2.2.1	<p>Improve Council's sustainability practices through the reduction of Council's carbon emissions and/or need to pay for carbon offsets ●</p> <p>●●</p>	<ul style="list-style-type: none"> Maintain Council's net zero carbon emissions and reduce dependence on carbon offsets through implementation of emission education projects Community satisfaction with environmental sustainability increases annually from current result of 61% 	<p>Implement funded priorities from the Climate Change Action Plan</p>	<p>Council's Urban Tree Canopy Mapping project has been completed providing Council with base line data to measure the success of future urban greening projects.</p> <p>A review of Council's Street Tree Policy has commenced to ensure it aligns with, and facilitates, urban greening and cooling objectives and targets.</p>	75%	In progress
2.2.2	<p>Council supports the community to reduce carbon emissions ●●</p>	<ul style="list-style-type: none"> Raised awareness of whole-of-community climate change mitigation/adaptation focused activities Reduction in CO2 emissions for Colac Otway (Source: Victorian Greenhouse Gas Emissions Report) Council has considered opportunities for regional partnerships in relation to climate change 	<p>Implement funded priorities from the Climate Change Action Plan</p>	<p>The second round of the Electric Homes Program closed for registrations in November 2024. Council facilities are currently being assessed to improve energy efficiency and reduce operational emissions including Apollo Bay Transfer Station, Colac Maternal and Child Health Centre and Winifred Nance Kindergarten.</p> <p>Council's second Community Climate Change Action Forum was held on 19 November and focused on understanding and managing agricultural emissions.</p>	75%	In progress
2.2.3	<p>Educating and assisting our community to act on climate change by reducing waste, emissions and water usage ●</p>	<ul style="list-style-type: none"> Reduced waste to landfill, emissions and water usage in the community 	<p>Implement funded priorities from the Climate Change Action Plan</p>	<p>The second round of the Electric Homes Program launched in July 2024 and all residents in the Shire can access electrification and energy efficiency upgrades as part of this community bulk-buying program. Information sessions and promotional activities were conducted online during October and November 2024 to encourage local residents to engage with the program and reduce their household emissions and transition away from gas use.</p> <p>The Sustainability Victoria Grant Project – "Small Acts and Big Impacts" – is in progress.</p>	75%	In progress

Theme 2 – VALUING THE NATURAL AND BUILT ENVIRONMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
2.4 We will satisfy our community's reasonable expectations to reduce waste going to landfill, increase resource recovery and minimise waste charges						
2.4.4	Divert glass from landfill by rollout of glass recycling bins (purple bin) and public awareness raising and innovative approaches ●	<ul style="list-style-type: none"> % of glass diverted from landfill stream 	Continue to promote CDEP roll-out in support of State Govt reforms	Council has continued to run advertisements online, on Council's website and in the local newspapers on glass recycling and producing quality compost from green waste.	50%	In progress
2.5 Provide and maintain an attractive and safe built environment						
2.5.3	Council meets annual infrastructure renewal gap	<ul style="list-style-type: none"> Asset Management Plans completed Capital funding allocated annually in accordance with levels identified in AMPs 	Commence review of Council's Asset Plan, to enable adoption by 31 October 2025 as per section 92 of LG Act	<p>Work has commenced on review of the Asset Plan in preparation for commencement of the Council Plan process. Asset Management Plans for each asset class being reviewed also.</p> <p>Draft annual renewal program developed for consideration in the 2025-26 budget process.</p> <p>Condition assessments and revaluations commenced for bridges, open space and retaining walls in Wye River and Separation Creek.</p>	50%	In progress

Theme 3 – HEALTHY AND INCLUSIVE COMMUNITY

	Four-year Priorities	Indicator	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
3.1 All people have the opportunity to achieve and thrive in our Shire						
3.1.2	Create environments where children can be happy, healthy, supported, educated and safe ●●●●●	<ul style="list-style-type: none"> Funding for early years infrastructure secured (\$) Increased childcare options/availability Partner with agencies to decrease 23.3% children developmentally vulnerable in more than one domain Increase in 3 and 4-year-old kindergarten participation rates 	Complete the Kindergarten Infrastructure Strategic Plan (KISP)	Draft Kindergarten Infrastructure Strategic Plan (KISP) prepared. Council will be briefed on the draft plan in early 2025.	75%	In progress
3.1.3	Provide services to enable lifelong health and wellbeing from the early to senior years ●●●	<ul style="list-style-type: none"> Community satisfaction for Family Support Services increases annually from current result of 66% Community satisfaction for Elderly Support Services increases annually from current result of 68% Participation rates in Maternal and Child Health checks 	Implement decisions arising from Community Care Best Value Review	Implementation of the Transition Plan continues to ensure effective and timely transition to the Commonwealth Government's Support at Home program in July 2025.	66%	In progress

Theme 3 – HEALTHY AND INCLUSIVE COMMUNITY

	Four-year Priorities	Indicator	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
3.2 People are active and socially connected through engaging quality spaces and places						
3.2.2	Plan for and supply quality public open space to meet community needs ●●●	<ul style="list-style-type: none"> Council-managed open space provision aligns with standards for development outlined in the Public Open Space Strategy 	Upgrade Wyuna Estate open space and play area	Planning and procurement undertaken during Q1 and Q2, works scheduled to be completed in Q3.	50%	In progress
3.2.5	Increase participation in physical activity throughout the shire through direct service provision and partnerships with health services and the wider community ●●●	<ul style="list-style-type: none"> Increased visitation and memberships at Bluewater Leisure Centre and Apollo Bay Aquatic Centre Level of community grants funding directed to projects that encourage physical activity 	Review community grants process to encourage projects that encourage physical activity	Grants Program reviewed and revised guidelines approved by Council.	100%	Completed
3.2.6	Promote and demonstrate gender equity ●●●	<ul style="list-style-type: none"> Gender Equity Plan for Council adopted and implemented New and upgraded community facilities accommodate gender neutral design principles Community facility fees and charges structures encourage facility users to embrace gender equity 	Support community and clubs to implement the Fair Access Policy	<p>Designs for Irrewillipe and Elliminyt Recreation Reserve changeroom facilities are nearing completion, which include gender neutral principles.</p> <p>Community facility fees and charges policy and procedures to be reviewed in Q3 or Q4 considering the Fair Access Policy.</p>	50%	In progress

Theme 3 – HEALTHY AND INCLUSIVE COMMUNITY

	Four-year Priorities	Indicator	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
3.3 We are a safe, equitable and inclusive community						
3.3.4	Deliver a Reconciliation Action Plan in consultation with Eastern Maar Aboriginal Cooperative (EMAC) ●●	<ul style="list-style-type: none"> Reflect level Reconciliation Action Plan delivered by 2022 	Continue to support partnership event during Reconciliation Week	A Reconciliation Week event is programmed for COPACC in partnership with Traditional Owners, the Na Djinang Circus and Regional Arts Victoria.	25%	In progress
3.3.5	Provide community safety services that enhance the liveability of our shire ●●●	<ul style="list-style-type: none"> Community satisfaction for enforcement and local laws increases annually from current result of 64% Local Law reviewed by 2023 	Actively explore with partners the re-establishment of a Bushfire Place of Last Resort in Apollo Bay	A new Bushfire Place of Last Resort has been designated at the Apollo Bay Golf Club.	100%	Completed
3.3.6	Support health, enforcement and other services to support initiatives to reduce all forms of violence ●●●	<ul style="list-style-type: none"> Decrease family violence incident rates 	Continue to partner with CAH in 16 Days of Activism initiative	Council has supported Colac Area Health and Respect 2040 with the 16 Days of Activism initiative 'What is 2040?' held in Q2.	100%	Completed
3.3.7	Reduce gambling-related harm in the Colac Otway Shire ●●	<ul style="list-style-type: none"> Gambling Policy developed for inclusion in the planning scheme 	Commence development of a Gaming and Licensed Premises policy	Council to be briefed on project in early 2025 to inform project scope and set objectives given the limitations of the planning system to regulate gambling and alcohol related social impacts.	0%	Not started

Theme 4 – STRONG LEADERSHIP AND MANAGEMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
4.1 We commit to a program of best practice and continuous improvement						
4.1.1	Identify and embrace best practice and modernise systems to realise efficiencies	<ul style="list-style-type: none"> Community satisfaction for Councils overall performance increases annually from current result of 58% 	Implement actions arising from the Cybersecurity Internal Audit	<p>Implemented backup of cloud based email.</p> <p>Continuing to progress actions from the Internal Audit to progress implementation of the Essential Eight framework.</p>	50%	In progress
4.1.4	Undertake a rolling program of service reviews	<ul style="list-style-type: none"> Conduct at least two service reviews annually and implement decisions made by Council, with a view to saving at least \$250,000 per year 	Implement outcomes from completed reviews	<p>Service review implementation is focussed on:</p> <p>(i) the implementation of the Best Value Review of Aged Care Service Review in September 2024.</p> <p>(ii) EOI process following the completion of the visitor servicing review in August 2024</p> <p>Officers are also progressing reviews of fleet management and Colac Saleyards.</p>	66%	In progress
4.2 We are a financially robust organisation						
4.2.2	Adopt a policy and approach to guide the disposal of assets no longer required ●	<ul style="list-style-type: none"> Asset Management Plans include strategic service planning recommendations Capital Funds Allocation and Prioritisation Policies adopted 	Develop asset rationalisation and decommissioning principles	Not yet commenced	0%	Not commenced

Theme 4 – STRONG LEADERSHIP AND MANAGEMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
4.2.3	Manage procurement to get best value for the community	<ul style="list-style-type: none"> Agreed audit recommendations are implemented within defined timelines Rolling internal audit program implemented 	Implement Internal Audit recommendations into Procurement	<p>Updated procurement policy implemented.</p> <p>An extensive staff training program was conducted on the updated policy and requirements that now exist</p> <p>Updated procurement procedure to be finalised by the end of the next quarter</p>	90%	In progress
4.2.5	Financial and risk management practices are responsible and sustainable	<ul style="list-style-type: none"> Deliver ten-year financial plan VAGO LGPRF financial sustainability measures 	Commence review of Council's Financial Plan, to enable adoption by 31 October 2025 as per section 91 of LG Act	<p>Long term financial plan updated with 2023-24 results and 2024-25 budget to enable commenced of the review process.</p> <p>Community contributions to the plan will be sought as part of the community engagement process for the Council Plan</p>	25%	In progress
			Complete outstanding reviews of key financial policies	<p>Investment policy completed, adopted and implemented.</p> <p>Review of remaining policies in progress.</p>	25%	In progress
4.3 We provide exceptional customer service						
4.3.1	Council service delivery is efficient, accessible, solution-focused and responsive to the needs of the community	<ul style="list-style-type: none"> Community satisfaction for Customer Service increases annually from current result of 68% Seek to understand factors contributing to the community's perception of Council's 	Implement Customer Experience improvement program	<p>A Draft Customer Experience Strategy was presented to the new Councillors during the induction period.</p> <p>Recommendations from complaints findings continue to be implemented,</p>	50%	In progress

Theme 4 – STRONG LEADERSHIP AND MANAGEMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
		performance in Apollo Bay and surrounds		with a focus on responsiveness to customers.		
4.4 We support and invest in our people						
4.4.1	We respect and invest in our employees and continue to strengthen our workplace culture ●●	<ul style="list-style-type: none"> Employee satisfaction and engagement 	Implement an action plan based on People Matters Survey results	<p>Face-to-face training in Workplace Respect and Responsibility training has been rolled out to the majority of staff.</p> <p>A majority of staff have also completed the compulsory Workplace Bullying and Harassment compliance e-learning module.</p> <p>The review and updating of Council's policies in relation to areas of workplace respect and responsibility has commenced.</p>	70%	In progress

Theme 4 – STRONG LEADERSHIP AND MANAGEMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
4.4.2	We commit to safe work practices and take a positive approach to our work ●	<ul style="list-style-type: none"> • Delivery of targets and measures as outlined in the OHS Strategic Plan 	Implement actions from Internal Audit into WHS systems	<p>A new Workplace Health and Safety system was endorsed.</p> <p>Dedicated expert OHS staff information and discussion sessions conducted. These sessions covered organisational and legal obligations as well as going through Council's new OHS management system. Staff from across the organisation attended.</p>	60%	In progress
4.4.3	Develop a skilled and diverse workforce by investing in training and development ●●	<ul style="list-style-type: none"> • Attraction and retention of skilled workforce • Number of secondments within the organisation • Number of internal promotions • Number of hours of training Number of traineeships/apprenticeships • Development of a Workforce Plan 	Implement the organisation wide training program for mandatory and compliance training	<p>Face-to-face training in Workplace Respect and Responsibility training has been rolled out to the majority of staff.</p> <p>Just over 40% of staff have completed the 6 mandatory compliance modules in the on line Learning Management System.</p> <p>IT inductions for those areas that have been 'non-PC' users have been completed. This provides better access to on line Learning Management System and other alternate training programs.</p>	85%	In progress

Theme 4 – STRONG LEADERSHIP AND MANAGEMENT

	Four-year Priorities	Indicators	Year 4 Annual Actions	Progress Against Quarter 2 (October to December)	% Complete	Status (Not started, In progress or Completed)
4.4.4	Council provides clear, accessible communication and opportunities for the community to participate in decisions that affect them in line with the Community Engagement Framework	<ul style="list-style-type: none"> Community satisfaction for Consultation and Engagement increases annually from current result of 54% Rolling program of Community Conversations implemented 	Continue “community conversations” with at least two across the Shire	<p>Council was in Caretaker under Election Period conventions during the quarter and did not conduct its rounds of “Community Conversations”.</p> <p>Community Conversations were held in Beeac in July 2024 and Birregurra in August 2024.</p>	100%	Complete

Budget Report for Quarter 2 ending 31 December 2024

Executive Summary

The year-to-date (YTD) financial performance for the six months ending 31 December 2024 is favourable as compared to the adopted budget 2024-25 for the same period.

After taking the 2023-24 actual financial results into consideration (including the carry forward balances relating to incomplete works for projects funded in 2023-24), the following summary is provided in relation to the 2024-25 forecast financial results.

Council's total comprehensive result (**actual**) for the three months ended 31 December 2024 is a surplus of \$20.75 million.

The year-to-date operating deficit of (\$2.27 million) unfavourable to the budgeted operating surplus for the same period, this is a reflection in large part of Capital Grant income expected but not yet earned, Operating Grants budgeted to be received in the previous financial year but received in this year, and underspend in Materials and services. It is anticipated our end of year position will be (\$6.81 million) unfavourable to budget.

Further breakdowns of these above results are provided below.

Budget Report for Quarter 2 ending 31 December 2024

OPERATING RESULT

Comprehensive Income Statement

For the period ended 31 December 2024

	Notes	Year-To-Date				Full Year				
		Actual \$'000	Current Budget \$'000	Variance \$'000	Variance %	Adopted Budget \$'000	Current Budget \$'000	Forecast \$'000	Variance \$'000	Variance %
Revenue										
Rates and charges		36,979	37,058	(79)	(0%)	37,158	37,158	37,225	67	0%
Statutory fees and fines		525	580	(55)	(9%)	915	930	930	-	0%
User fees	1	3,764	3,939	(175)	(4%)	7,970	7,970	8,243	273	3%
Other income		758	740	18	2%	864	1,199	1,799	600	50%
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(383)	-	(383)	0%	-	-	(383)	(383)	0%
Share of net profits/(loss) of associates and joint		-	-	-	0%	(100)	(100)	(100)	-	0%
Total own-sourced revenue		41,643	42,317	(674)	(2%)	46,807	47,157	47,714	557	1%
Grants - operating	2	9,774	6,265	3,509	56%	10,747	11,715	11,922	207	2%
Grants - capital	3	1,268	9,538	(8,270)	(87%)	1,703	19,014	12,000	(7,014)	(37%)
Contributions - monetary	4	226	119	107	90%	25	132	132	-	0%
Total grants and contributions		11,268	15,922	(4,654)	(29%)	12,475	30,861	24,054	(6,807)	(22%)
Total revenue		52,911	58,239	(5,328)	-9%	59,282	78,018	71,768	(6,250)	(8%)
Expenses										
Employee costs	5	12,809	12,429	(380)	(3%)	25,333	25,442	25,442	-	0%
Materials and services	6	11,158	14,640	3,482	24%	23,253	25,653	26,214	(561)	(2%)
Depreciation and amortisation		7,275	7,251	(24)	(0%)	14,503	14,503	14,503	-	0%
Amortisation - right of use assets		51	51	-	0%	101	101	101	-	0%
Bad and doubtful debts		-	5	5	100%	10	10	10	-	0%
Borrowing costs		-	-	-	0%	-	-	-	-	0%
Finance costs - leases		-	5	5	100%	10	10	10	-	0%
Other expenses		866	841	(25)	(3%)	1,335	1,678	1,678	-	0%
Total expenses		32,159	35,222	3,063	9%	64,545	67,397	67,958	(561)	(1%)
Surplus for the year		20,752	23,017	(2,265)	-10%	(5,263)	10,621	3,810	(6,811)	(64%)
Other comprehensive income										
Items that will not be reclassified to surplus or deficit in future periods										
Net asset revaluation increment/(decrement)		-	-	-		-	-	-	-	
Share of other comprehensive income of associates and joint ventures		-	-	-		-	-	-	-	
Total comprehensive result		20,752	23,017	(2,265)	-10%	(5,263)	10,621	3,810	(6,811)	(64%)

Council's total comprehensive result (**actual**) for the six months ending 31 December 2024 is surplus of \$20.75 million.

The result year to date is a (\$2.27 million) unfavourable to current budget. It is anticipated our end of financial year position will be (\$6.81 million) unfavourable to budget.

The forecast end of year position is for a variance of (\$6.81million). This is due to an anticipated capital spend of \$12 million for the year, against the Current Budget figure of \$19.14 million. If the capital component is removed, the forecast end of year position at this stage is around \$200k favourable to current budget.

The full year **Forecast** reflects the Adopted Budget, plus or minus any permanent variances identified. The forecast is also adjusted to provide best estimate of full year position – as is the case with the Capital Grants forecast.

Further information on variances is provided below:

Budget Report for Quarter 2 ending 31 December 2024

Income

1. **User Fees** are unfavourable (\$175k) to YTD Budget,
 - Unfavourable variance mostly driven by
 - Aged Care Services Fees (\$434k) – timing of December invoices not flowing through and fewer HCP Clients than budgeted YTD (Temporary variance)
 - COPACC Admission Fees (\$65k) (Permanent variance \$35k, Temporary variance \$30k)
 - Visitor Information Centre Fees (\$14k) (Temporary variance)
 - Council property fees and rental (\$12k) (Temporary variance)
 - Offset by favourable variance driven in the most part by:
 - Other Fees and Charges \$230k – higher than budgeted Asset Inspection and Checking Fees (Permanent variance)
 - Colac Livestock Selling Centre Fees \$78k – higher than expected through put (Permanent variance)
 - Local Law Permits \$26k and Animal Registration/Renewal \$10k (Temporary variance)
2. **Grants - Operating** is favourable \$3.51 million to YTD Budget – Federal Assistant Grant (FAGs) was budgeted to be received in advance (June 2024) however it was received in July 2024. This also reflects \$207k Fuel Tax Credit claimed for outstanding amounts dating back to July 2020. (Permanent variance \$207k, Temporary variance FAGs of \$3.30 million)
3. **Grants - Capital** are unfavourable by (\$8.27 million) to YTD Budget – due to changes to our processes to align with AASB 15, recognising revenue only when performance obligations of Projects are satisfied. Under this standard revenue is subsequently recognised only when performance obligations are met (Temporary variance). We are currently forecasting that \$12.00 million of capital projects will be completed at end of Financial Year.
4. **Contributions – Monetary** is favourable \$107k to YTD Budget – open space contributions not budgeted for (Permanent variance)

Expenses

5. **Employee Costs** is unfavourable (\$380k) to YTD budget – mainly due to Workcover Annual Premium (\$404k) paid in September but phased monthly across the year (Temporary variance)
6. **Materials and Services** is favourable by \$3.48m to YTD Budget. This is driven by underspend in:
 - Consultants \$1,688k, as per below:
 - Operating Projects \$1,438k (Temporary variance)
 - Contractors \$866k, which includes below variances:
 - Underspend in various operating projects \$212k (Temporary variance)
 - Underspend in Waste Management \$635k due to timing of Waste contractor payments (Temporary variance)
 - Services and Operations \$223k due to phasing, as contractors are mainly utilised over the summer period (Temporary variance)
 - Offset by overspend in Governance and Communications (\$116k) due to specialist contractor usage for Governance and Councillor Support (Permanent variance)
 - Financial Services (\$96k) – contractor use to cover vacancies (Permanent variance)
 - Materials \$623k, which is mainly driven by below variances:
 - Underspend on various operating projects \$300k (Temporary variance)

Budget Report for Quarter 2 ending 31 December 2024

- Services and Operations \$244k due to timing of Invoice payments, this is on track to be in line with budget once payments are made (Temporary variance)
- Corporate Services Management \$78k due to phasing for unallocated funds (Temporary variance)
- OPASS \$57k due to lower than budgeted HCP Client numbers and no new packages being allocated (Permanent variance)
- Offset by an overspend in People and Culture (\$96k) due to recruitment cuts for the organisational restructure (Permanent variance)
- Insurances \$126k which is a result of the rephasing of the Budget for the Yearly Insurance Renewals for Council to June, this is forecast to be in line with Budget at end of year. (Temporary variance)

BALANCE SHEET

Budget Report for Quarter 2 ending 31 December 2024

Colac Otway Shire Council

Balance Sheet

As at 31 December 2024

	Dec 2024	Full Year		
	Actual \$'000	Adopted Budget \$'000	Forecast \$'000	Variance \$'000
Assets				
Current assets				
Cash and cash equivalents	27,417	28,015	35,584	7,569
Trade and other receivables	31,983	1,687	1,687	0
Inventories	178	191	191	-
Non-current assets held for sale	-	-	-	-
Other assets	261	254	254	0
Total current assets	59,839	30,147	37,716	7,569
Non-current assets				
Right of use assets	2,829	2,869	2,869	(0)
Property, infrastructure, plant and equipment	527,337	441,360	469,569	28,209
Investments in associates, joint arrangements and subsidiaries	218	147	147	-
Total non-current assets	530,384	444,376	472,585	28,209
Total assets	590,223	474,523	510,301	35,778
Liabilities				
Current liabilities				
Trade and other payables	11,048	5,308	5,308	0
Trust funds and deposits	806	1,600	1,600	-
Interest-bearing liabilities	-	-	-	-
Lease liabilities	9	9	9	0
Provisions	5,195	4,385	4,385	(0)
Total current liabilities	17,058	11,302	11,302	0
Non-current liabilities				
Interest-bearing liabilities	-	500	500	-
Lease liabilities	-	-	-	-
Provisions	4,694	4,836	4,836	(0)
Total non-current liabilities	4,694	5,336	5,336	(0)
Total liabilities	21,752	16,638	16,638	0
Net assets	568,471	457,885	493,664	35,779
Equity				
Accumulated Surplus	159,670	146,401	182,180	(35,779)
Reserves	408,801	311,484	311,484	(0)
Total Equity	568,471	457,885	493,664	35,779

Budget Report for Quarter 2 ending 31 December 2024

STATEMENT OF CASH FLOWS

Colac Otway Shire Council
Statement of Cash Flows
For the period ended 31 December 2024

	Dec 2024	Full Year		
	Actual \$'000	Adopted Budget \$'000	Forecast \$'000	Variance \$'000
Cash flows from operating activities				
Rates and charges	9,082	37,158	39,614	2,456
Statutory fees and fines	525	915	930	15
User fees	3,764	7,970	8,243	273
Grants - operating	10,060	10,747	7,687	(3,060)
Grants - capital	1,268	1,703	12,000	10,297
Contributions - monetary	226	25	132	107
Trust funds and deposits received/(paid)	(192)	-	602	602
Other receipts	1,044	864	2,088	1,224
Payments for Employees	(12,809)	(25,333)	(26,105)	(772)
Payments for materials and services (Incl GST)	(9,200)	(23,253)	(25,490)	(2,237)
Other payments	(865)	(1,335)	(1,645)	(310)
Net cash provided by/(used in) operating activities	2,902	9,461	18,056	8,595
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment	(4,524)	(34,475)	(12,000)	22,475
Proceeds from sale of property, infrastructure, plant and equipment	(383)	(100)	(383)	(283)
Net cash provided by/(used in) investing activities	(4,907)	(34,575)	(12,383)	22,192
Cash flows from financing activities				
Finance costs	-	-	-	-
Proceeds from borrowings	0	500	0	(500)
Repayment of borrowings	-	-	500	500
Interest paid - lease liability	-	(10)	(10)	-
Repayment of lease liabilities	-	(9)	(0)	9
Net cash provided by/(used in) financing activities	-	481	490	9
Net increase (decrease) in cash and cash equivalents	(2,005)	(24,633)	6,162	30,795
Cash and cash equivalents at the beginning of the period	29,422	52,647	29,422	(23,225)
Cash and cash equivalents at the end of the period	27,417	28,015	35,584	7,570

Cash balance

The current actual cash balance is \$27.42 million as at 31 December 2024.

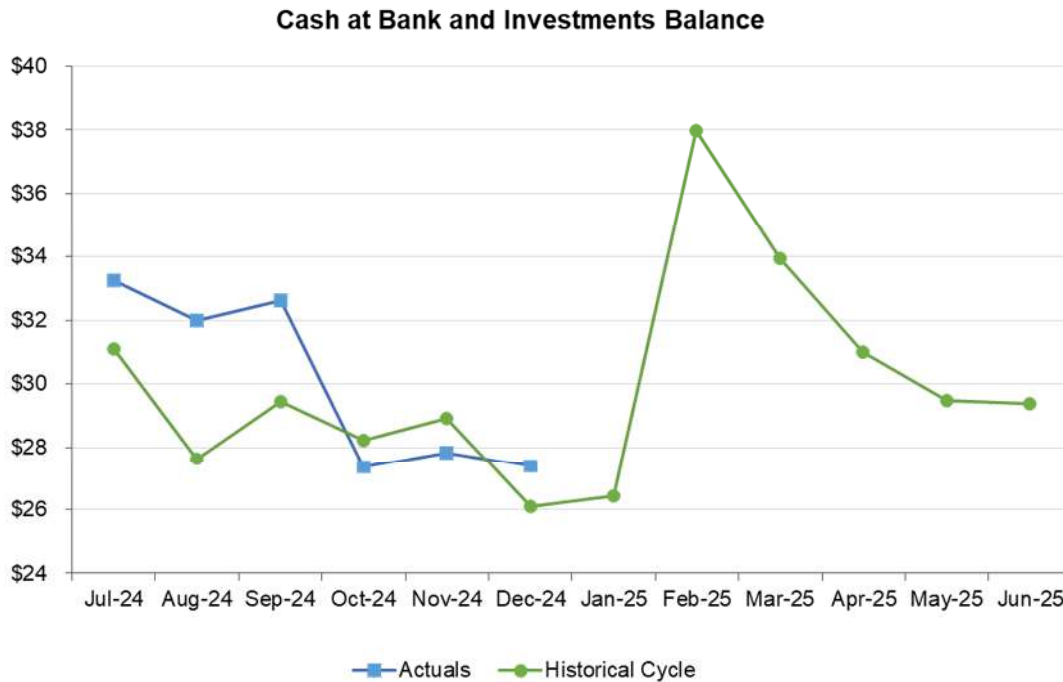
The net increase in the current budget cash flows from operating activities at end of year is expected to reach \$18.06 million. Net decrease in cash from the investing activities is forecasted to be (\$12.38) million at end of year, resulting in a cash position at the end of year of \$35.58 million, being \$7.57 million greater than budget.

Budget Report for Quarter 2 ending 31 December 2024

Graph 2 below shows how the Council’s cash balance has trended to 31 December 2024. The graph portrays:

- Historical Cycle – which is an estimation derived from 2023-24 actual cash balances that are expected to be achieved at the end of each month.
- The Actual – this is the actual balance at the end of each month from July’24 to December’24.

Graph 2: Cash balance performance



Every opportunity is taken to invest surplus cash to maximise investment returns in accordance with Council’s investment policy. Investment income (term deposits) received for the six months to 31 December 2024 was \$710,280 which has already exceeded the income budget for the year. Investment income is subject to availability of cash flow and has been steadily increasing as a result of successive interest rates rises by the Reserve Bank.

Our investments were within the investment and risk rating limits set-out in the investment policy.

Local Authorities Superannuation Fund - Defined Benefits

Local government councils have a potential financial exposure to the Local Authorities Superannuation Fund – the Defined Benefits Plan. Under the Australian Prudential Regulation Standards (SPS160) the Defined Benefits funds must meet strict funding requirements. This funding requirement is measured by the Vested Benefits Index (VBI), which shows as a percentage of the ratio of investments held by the fund compared to the estimated benefits payable by the fund at the same time. The latest available Vested Benefits Index for the Vision Super Defined Benefits fund is listed in the table below:

Budget Report for Quarter 2 ending 31 December 2024

Date	Vested Benefits Index
June 2020	104.60%
September 2020	104.50%
December 2020	109.60%
March 2021	111.50%
June 2021	109.70%
September 2021	109.90%
December 2021	111.20%
March 2022	108.50%
June 2022	102.20%
September 2022	101.50%
December 2022	101.70%
March 2023	104.20%
June 2023	104.10%
September 2023	102.30%
December 2023	103.80%
March 2024	106.30%
June 2024	105.40%
September 2024	TBA
December 2024	TBA

If the VBI falls below the nominated amount in any quarter, then the Australian Prudential Regulation Authority may require that the fund must make a funding call to its members. Any funding call made must return the fund to a VBI position of over the nominated amount within 3 years.

A VBI must generally be kept above the nominated shortfall threshold of 97% when a full actuarial investigation is conducted every three years and interim actuarial investigations are conducted for each intervening year.

At the time of preparing this report there was no information available regarding the final VBI estimations as at 31 December 2024.

At 30 June 2024, the updated VBI for the sub-plan decrease to 105.40%, which presents an increase of 0.9% from prior quarter. The VBI is primarily impacted by:

- The level of investment returns which impacts the asset pool supporting the defined benefit liabilities of the sub-plan; and
- The level of active member salary increases advised to Vision Super and pension increases in line with the CPI, which impacts the defined benefit liabilities of the sub-plan.

Budget Report for Quarter 2 ending 31 December 2024

CAPITAL WORKS

Colac Otway Shire Council				
Statement of Capital Expenditure as at 31 December 2024				
	Dec YTD		Full Year	
	Actual YTD \$	Budget YTD \$	Adopted Budget \$'000	Programme Allocation \$'000
Property				
Land	-	-	-	-
Building	269	1,754	861	2,271
Total Property	269	1,754	861	2,271
Plant and Equipment				
Plant, machinery and equipment	771	2,354	1,500	3,254
Fixtures, fittings and furniture	0	5	-	5
Computers and telecommunications	67	434	458	658
Total Plant and Equipment	839	2,794	1,958	3,918
Infrastructure				
Roads	2,547	10,845	7,671	15,448
Bridges	26	85	60	121
Footpaths and cycleways	34	1,892	235	2,033
Drainage	90	1,471	320	1,663
Other infrastructure	1,242	7,426	418	7,676
Total Infrastructure	3,939	21,719	8,704	26,941
Total	5,047	26,267	11,523	33,130

Capital Performance

The 2024-25 Current Annual Budget is \$33.13 million, comprising of \$11.52 million of Capital Works projects, \$21.61 million carried forward from the 2023-24 financial year.

YTD Capital Works actual expenditure is \$5.05 million against a budget of \$26.27 million. This is a variance of \$21.22 million, which is split across all areas of the capital works program.

The Capital Works program has a variance of \$21.22 million against the year to date current budget for the six months to 31 December 2024.

Capital Works Projects 2024-25 for Quarter 2 ending 31 December 2024

2024-25 PROGRAM REPORT - CAPITAL PROJECTS
 QUARTER 2 - 31 DECEMBER 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
ASSET RENEWAL PROGRAM											
2023 - 2024 Capital Works Bridge Renewal Program - Boundary Road	0	61,485	25,768	14,230	21,487	61,485	0	0	0	0	Design Only
2024 - 2025 - Capital Works - Bridge Renewal Program - Flannagans Road Irrewillipe	60,000	60,000	0	0	60,000	60,000	0	0	0	0	Scope yet to be developed
2023 - 2024 Capital Works Buildings Renewal Program - COPACC, re-surfacing and painting of main stage	0	8,842	0	0	8,842	8,842	0	0	-38,158	-38,158	
2023 - 2024 Capital Works Buildings Renewal Program - Emergency Building renewal/compliance Works	0	5,500	0	0	5,500	5,500	0	0	0	0	Not required to date
2020-21 Capital Works - Building Renewal Programme - Bluewater Roof Replacement	0	200,000	1,287	0	198,713	200,000	0	0	0	0	Not progressing in 24-25, will need detailed scope and likely budget adjustment
2022 - 2023 Capital Works - Colac Otway Building Roof Compliance - OHS Renewal	0	27,050	0	0	27,050	27,050	0	0	0	0	
2022 -2023 Capital Works - Building Renewal Program - Bluewater Toddler Pool Tile Replacement	0	132,580	132,580	0	19,588	152,168	0	0	0	0	Project Complete
2022 - 2023 - Capital Works - Buildings Renewal Program - Bluewater, Resurface Concourse	0	219,625	0	0	219,625	219,625	0	0	0	0	Scope being amended. Unlikely to be delivered in 24-25
2022 - 2023 - Capital Works - Buildings Renewal Program - Reactive Building Renewal Works	0	4,000	0	0	4,000	4,000	0	0	0	0	Not required to date
2023 - 2024 Capital Works Buildings Renewal Program - Building Compliance Program	0	21,000	0	0	21,000	21,000	0	0	0	0	
2023 - 2024 Capital Works Buildings Renewal Program - Rae Street Office - Top Level roof replacement	0	147,994	46,361	44,569	57,064	147,994	0	0	0	0	
2023 - 2024 Capital Works Buildings Renewal Program - Winifred Nance Kindergarten	0	83,414	2,552	56,092	24,770	83,414	0	0	0	0	
2023 - 2024 Capital Works - Repair works to the Apollo Bay Recourse Recovery Centre building	0	75,000	33,722	41,988	0	75,710	710	0	0	0	
2024 - 2025 - Capital Works - Building Renewal Program - Wastewater Management System Renewal Program	150,000	150,000	0	0	150,000	150,000	0	0	0	0	Full program scope to be confirmed - risk for 24-25 delivery
2024 - 2025 - Capital Works - Buildings Renewal Program - Facilities Amenities and Bathroom Renewal Program	110,000	110,000	0	0	110,000	110,000	0	0	0	0	Full program scope to be confirmed - risk for 24-25 delivery
2024 - 2025 - Capital Works - Buildings Renewal Program - Municipal Pound Refurbishment	52,000	52,000	4,721	0	47,279	52,000	0	0	0	0	
2024 - 2025 - Capital Works - Buildings Renewal Program - Defects Rectification Program	40,000	40,000	0	0	40,000	40,000	0	0	0	0	Not required to date
2024 - 2025 - Capital Works - Buildings Renewal Program - Colac MCH Building - Minor Works	27,000	27,000	1,638	780	24,582	27,000	0	0	0	0	Design only
2024 - 2025 - Capital Works - Buildings Renewal Program - Roof Replacement Program	200,000	200,000	385	0	199,615	200,000	0	0	0	0	Full program scope to be confirmed - risk for 24-25 delivery
2024 - 2025 - Capital Works - Buildings Renewal Program - Facilities Painting Program	240,000	240,000	379	0	239,621	240,000	0	0	0	0	Full program scope to be confirmed - risk for 24-25 delivery
2023 - 2024 Capital Works - Building Renewal Program - Apollo Bay Library Emergency Door Replacement	0	25,000	0	0	25,000	25,000	0	0	0	0	Design underway. Scope may be amended
2024 - 2025 - Capital Works - Emergency Building Works - Power Supply Upgrade Colac Lawn Tennis & Mallet Club	0	0	541	8,167	6,292	15,000	15,000	0	0	0	Funded from Emergency Building Renewal Program
2023 - 2024 - Capital Works - Footpaths - Ruby Court Footpath Reconstruction	0	83,000	0	0	83,000	83,000	0	0	0	0	Commencement delayed due to resident discussions on path surface
Footpath Programme Total	155,000	155,000	29,927	59,120	65,954	155,000	0	0	0	0	
Budget Work Order - Fixtures, Fittings & Furniture - Renewals	0	17,380	2,468	0	14,217	16,685	0	0	0	0	
2023-24 Capital Works - Decommissioning and Installation of Landfill Gas Bores- Bruce Street	0	18,335	0	0	18,335	18,335	0	0	0	0	
2024 - 2025 - Capital Works - Budget Work Order Fixtures Fittings and Furniture Renewal Program	40,000	40,000	0	0	40,000	40,000	0	0	0	0	Full program scope to be confirmed

Capital Works Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
2024 - 2025 - Capital Works - Fixture Fittings and Furniture Renewal Program - Lake Colac Oval Pavilion	12,000	12,000	0	0	12,000	12,000	0	0	0	0	
2024 - 2025 - Capital Works - Buildings Renewal Program - Colac Visitor Information Centre	15,000	15,000	0	0	15,000	15,000	0	0	0	0	Scope to be confirmed - likely budget shortfall
2023 -2024 - Capital Works - BWLC Accessibility Changerooms Renewal Project	0	30,000	23,249	0	6,751	30,000	0	0	0	0	
2023 -2024 Capital Works - Marengo Beacon Reinstatement	0	20,000	1,380	3,793	14,827	20,000	-0	0	0	0	
2024 - 2025 - Capital Works - ICT Hardward Program - Annual PC Renewal Program	336,000	336,000	67,205	24,286	244,509	336,000	0	0	0	0	
2024 - 2025 - Capital Works - ICT Hardware Program - Annual Network Switch Replacement	122,200	122,200	0	0	122,200	122,200	0	0	0	0	Scheduled for March 2025
Kerb and Channel Programme Total	150,000	307,190	160,347	51,270	95,573	307,190	0	0	0	0	
Light Fleet Programme Total	400,000	578,402	326,660	0	251,742	578,402	0	0	0	0	
Major Plant Programme Total	1,100,000	2,675,883	443,390	1,043,091	1,189,402	2,675,883	0	0	0	0	
2022 - 2023 Capital Works - Asset Condition Assessment	0	45,331	0	0	45,331	45,331	0	0	0	0	
2023 - 2024 Capital Works - Larpent Tennis Court Fence Repair	0	4,293	4,293	0	0	4,293	-0	0	0	0	Project Complete.
2023 - 2024 Capital Works - Open Space Renewal - Rubber Softfall Renewal	0	11,800	0	0	11,800	11,800	0	0	0	0	Full program scope to be confirmed
2024 - 2025 - Capital Works - Open Space Renewal Programme - Eastern Reserve Oval - Playing Surface Re-levelling	60,000	60,000	0	0	60,000	60,000	0	0	0	0	
2024 - 2025 - Capital Works - Open Space Renewal Programme - Colac Central Bowling Club Fence Renewal	26,000	46,000	1,993	39,909	4,098	46,000	0	0	0	0	
2024 - 2025 - Capital Works - Open Space Upgrade Programme - Budget Work Order Open Space Renewal Annual Program	40,000	40,000	0	0	40,000	40,000	0	0	0	0	
2024 - 2025 - Capital Works - Open Space Renewal Program - Memorial Square Colac Fountain Renewal	110,000	110,000	684	0	109,316	110,000	-0	0	0	0	
2023 - 2024 - Open Space Renewal Program - Botanic Gardens Fountain Restoration	0	28,500	460	1,859	26,181	28,500	-0	0	-28,500	0	Procurement underway. May require budget adjustment
Reseal Programme Total	1,100,000	1,100,000	994	912,736	186,270	1,100,000	0	0	0	0	
Road Major Patch Total	350,000	897,477	351,297	109,704	436,475	897,477	0	0	0	0	
Road Crack Sealing Programme Total	80,000	80,000	0	0	80,000	80,000	0	0	0	0	
Resheet Programme Total	1,200,500	1,200,500	774,259	104,271	321,970	1,200,500	0	0	0	0	
2021-22 Capital Works - Strachan Street, Birregurra	0	755,113	184,083	474,863	85,520	744,465	0	0	0	0	
2023 - 2024 Capital Works - Road Reconstruction Program - Mooleric Road, Stage 1	0	1,000,000	0	0	523,408	523,408	-476,592	0	0	0	
2024 - 2025 - Capital Works Road Reconstruction Program - Mooleric Road Stage 2	850,000	850,000	12,007	1,314,584	0	1,326,592	476,592	-723,200	-723,200	0	
2024 - 2025 - Capital Works - Road Reconstruction Program - Pengilley Avenue (Gallipoli Parade to McLachlan Street)	690,000	690,000	2,916	0	687,084	690,000	0	-390,000	-390,000	0	
2024 - 2025 - Capital Works - Road Reconstruction Program - The Boulevardde Wye River	605,000	605,000	1,578	0	603,422	605,000	0	-390,000	-390,000	-15,000	Delay to avoid conflict with State Government replacement of Great Ocean Road bridge will mean delivery is in first half of 25-26
2024 - 2025 - Capital Works - Road Reconstruction Program - Koonya Avenue (Wallace Street to Dunoon Road)	530,000	530,000	2,232	0	527,768	530,000	0	0	0	0	Delay to avoid conflict with State Government replacement of Great Ocean Road bridge will mean delivery is in first half of 25-26
2024 - 2025 - Capital Works - Road Reconstruction Program - Pascoe Street Apollo Bay (Moore Street to Nelson Street)	510,000	560,000	2,388	24,800	532,812	560,000	0	0	0	0	Adjacent project impacting scope and timing. May not be delivered in 24-25.
2024 - 2025 - Capital Works - Road Reconstruction Program - Unplanned Emergency Asset Renewal Program	500,000	500,000	0	0	500,000	500,000	0	0	0	0	Not required to date
2024 - 2025 - Capital Works - Asphalt Overlay Program	370,000	370,000	1,243	0	368,757	370,000	0	-200,000	-200,000	-1,305	

Capital Works Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
2024 - 2025 - Capital Works - Road Reconstruction Program - Forward Design Program	100,000	100,000	0	12,000	88,000	100,000	0	0	0	0	
2024 - 2025 - Capital Works -Shoulder Rehabilitation Program	250,000	250,000	0	0	250,000	250,000	0	0	0	0	Full program scope to be confirmed
Budget Work Order - Road Safety Devices Programme	0	2,325	2,325	0	0	2,325	0	0	0	0	Works complete
2023 - 2024 Capital Works - Public Street Litter Bin Replacement Program	0	51,707	38,560	0	13,147	51,707	0	0	0	0	
2024 - 2025 - Capital Works Guardrail Replacement Program - Deepdene Road	30,000	30,000	1,069	18,522	10,409	30,000	0	0	0	0	
2024 - 2025 - Capital Works Guardrail Replacement Program - Barham River Road	25,000	25,000	677	18,918	5,404	25,000	0	0	0	0	
2024 - 2025 Capital Works - Budget Work Order - Road Slip Reconstruction Program	330,000	411,470	10,319	0	401,151	411,470	0	0	0	0	
2024 - 2025 Capital Works - Kennett River Temporary Traffic Measures	0	10,000	8,276	3,585	0	11,862	1,862	0	0	0	Requires budget adjustment
2023 - 2024 Capital Works Drainage Renewal Program - 12 Murrell Street, Birregurra Strachan and Murrell corner	0	41,277	9,181	900	31,196	41,277	0	0	0	0	
2023 - 2024 Capital Works Drainage Renewal Program - Armstrong Street Outlet Renewal	0	124,386	0	0	124,386	124,386	0	0	0	0	Scope not defined, requires design
2023 - 2024 Capital Works Drainage Renewal Program - Kennett River Wetlands Sediment Removal Project	0	45,231	23,003	0	29,815	52,818	0	0	0	0	
2023 - 2024 Capital Works Drainage Renewal Program - Weston Street Beeac - Stormwater Pipe Renewal	0	2,074	2,074	0	0	2,074	0	0	0	0	Works complete
2023 - 2024 Capital Works Drainage Renewal Program - Bromfield St Colac - Outfall Stormwater Pipe Renewal	45,000	0	0	0	0	0	0	0	0	0	Works complete
2024 - 2025 - Capital Works - Budget Work Order Drainage Renewal Program	195,000	195,000	1,622	0	193,378	195,000	0	0	0	0	
ASSET RENEWAL PROGRAM - TOTAL	11,205,700	17,073,364	2,742,092	4,384,038	9,980,639	17,106,769	17,573	-1,703,200	-1,769,858	-54,463	
LRCI											
2023 - 2024 Capital Works Buildings Renewal Program - Birregurra Hall Renewal - Painting	0	61,270	142	0	61,128	61,270	0	0	-61,270	-81,270	Confirming scope
2023 - 2024 Capital Works Buildings Renewal Program - Street Furniture and Landscaping	0	20,000	0	0	20,000	20,000	0	0	-20,000	0	Confirming scope
2023 - 2024 Capital Works Buildings Renewal Program - Lavers Hill Hall	0	87,264	1,942	5,386	79,937	87,264	0	0	-87,264	-87,264	Contractor availability impacting timing
2023 - 2024 Capital Works Buildings Renewal Program - Cororooke Hall Upgrades	0	20,570	20,570	0	0	20,570	0	0	-20,570	-20,570	Project Complete
2023 - 2024 Capital Works Buildings Renewal Program - Chapple Vale Hall Upgrades	0	21,741	142	0	21,599	21,741	0	0	-21,741	-21,741	
2023 - 2024 Capital Works Buildings Renewal Program - Beech Forest Hall Upgrades	0	20,000	803	0	19,197	20,000	0	0	-20,000	-20,000	
2023 - 2024 Capital Works Buildings Renewal Program -Lavers Hill Public Hall - Septic System Replacement	0	150,000	3,738	0	146,262	150,000	0	0	-66,200	0	
2021 - 2022 Capital Works - LRCI Funding Round 3 - Stormwater Program Elliminyt Wetlands Development	0	3,842,159	158,968	109,872	3,573,319	3,842,159	0	0	-2,630,159	-2,236,159	Designs complete, currently undertaking scope review
Capital Works - Forrest Caravan Park Waste Water Upgrade	0	854,344	529,462	116,416	208,466	854,344	0	0	-450,000	0	
2023 - 2024 Capital Works Footpath Program - GOR footpath stage 3	0	56,487	0	0	56,487	56,487	0	0	-60,000	0	Project Complete
2023 - 2024 Capital Works Footpath Program - Walking connection from Old Coach Road to Hickeys Cutting, Skenes Creek	0	18,400	0	0	18,400	18,400	0	0	-22,000	0	Project Complete
2023 - 2024 Capital Works Open Space Upgrade - Birregurra play space redevelopment	0	274,639	37,841	0	236,798	274,639	0	0	-274,639	-274,639	
2023 - 2024 Capital Works Open Space Renewals - Donaldson's Reserve Play Space Redevelopment	0	148,400	12,501	109,990	25,909	148,400	0	0	-98,400	-98,400	

Capital Works Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
2023 - 2024 Capital Works Open Space Renewals - Elliminyt Tennis Court Resurfacing & Fence Repair	0	123,696	52,752	545	70,399	123,696	0	0	-123,696	-19,152	
2023 - 2024 Capital Works Open Space Renewals - Paradise Picnic Reserve Facility Improvements	0	46,355	43,835	0	2,520	46,355	0	0	-46,356	-120,157	
2024-2025 Capital Works Road Reconstruction - Morley Avenue, Wye River (McRae Road to end of seal)	0	1,279,250	41,257	933,690	304,303	1,279,250	0	0	-982,444	0	
LRCI - TOTAL	0	7,024,575	903,954	1,275,899	4,844,722	7,024,575	0	0	-4,984,739	-2,979,352	
EMERGENCY AND DISASTER RECOVERY PROJECTS											
2023 - 2024 Capital Works Drainage Renewal Program - Tiger Rail Drainage Upgrade	0	243,800	4,524	103,398	242,184	350,106	0	0	-243,800	-243,800	
2023 - 2024 Capital Works - Footpath Program - Embankment Protection & Footpath Restoration at Ross Point	0	250,000	3,915	101,269	144,816	250,000	0	0	-250,000	-250,000	
2021 - 2022 Emergency Response - Landslip (Storm Events)	0	4,780,966	875,123	1,208,538	2,697,305	4,780,966	0	0	-6,500,000	0	
2022 - 2023 Capital Works - Landslip Treatment - Emergency Response Upgrade Works	0	190,000	336	0	189,664	190,000	0	0	0	0	
2022 - 2023 Capital Works - October 2022 Storm / Flood Event Response	0	906,413	43,611	166,984	695,818	906,413	0	0	-1,200,000	0	
EMERGENCY AND DISASTER RECOVERY PROJECTS - TOTAL	0	6,371,179	927,510	1,580,189	3,969,786	6,477,485	0	0	-8,193,800	-493,800	
NEW AND UPGRADE PROJECTS											
2022 - 2023 - Capital Works - Buildings Renewal Program - Elliminyt Recreation Reserve Pavilion - Detailed Design	0	28,908	12,355	16,772	0	29,127	219	0	0	0	
2024 - 2025 - Capital Works - Buildings Renewal Program - Bluewater Leisure Centre Electrification Project - Stage 1 Plan	42,000	42,000	0	0	42,000	42,000	0	0	0	0	Waiting on notification on funding application
2023-2024 Capital Works - COPACC Auditorium Equipment Upgrade	0	5,488	463	5,025	0	5,488	0	0	0	0	Project Complete
2024 - 2025 - Capital Works - Fixture Fittings and Furniture Upgrade Program - Installation of Street Art	20,000	20,000	0	0	20,000	20,000	0	0	0	0	Scope to be confirmed
2023 - 2024 Capital Works - Open Space Programme - Digital Wayfinding & Tourism Signage Project	0	79,880	0	0	79,880	79,880	0	0	-79,880	-79,880	Will not be delivered in 24-25. Funding is available to be spent prior to 26-27.
2024 - 2025 - Capital Works - Open Space Renewal Programme - Wyuna Estate Open Space Improvements Program	50,000	74,000	7,343	49,080	17,577	74,000	0	0	0	0	
2024 - 2025 - Capital Works - Open Space Upgrade Programme - Meredith Park Waste Area	25,000	25,000	99	0	24,901	25,000	0	0	0	0	Confirming scope
2024 - 2025 - Capital Works - Open Space Upgrade Programme - Lake Colac Foreshore furniture	15,000	15,000	0	0	15,000	15,000	0	0	0	0	Confirming scope
2024 - 2025 - Capital Works - Open Space Upgrade Programme - Carlisle River School Bollards	5,000	0	0	0	0	0	0	0	0	0	Project Complete
2022 - 2023 Capital Works - Irrewillipe Recreation Netball Courts Change Rooms & Amenities Upgrade - Detailed Design	0	54,247	4,900	43,860	5,487	54,247	0	0	-3,000	0	
2024 - 2025 - Capital Works - Budget Work Order - Strategic Footpath Network Expansion	80,000	80,000	0	0	80,000	80,000	0	0	0	0	
Capital Works - ICT - Critical Infrastructure Improvement	0	200,000	0	0	0	0	-200,000	0	0	0	Project will be completed at lower than expected cost in 2024/25.
2022 - 2023 Capital Works - Colac Aerodrome RAP Round 2 Taxiway and Lighting	0	320,105	306,164	1,184	12,758	320,105	0	0	-270,105	-96,105	Project Complete

Capital Works Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
2022 - 2023 Capital Works - Road Improvement Program - Queen & Wilson Street Intersection Upgrade	0	49,296	16,258	400	32,638	49,296	0	0	-288,449	0	
2020-21 Capital Works - Colac Aerodrome - taxiway - earthworks - Grant Match	0	61,578	61,578	0	0	61,578	0	0	-64,641	0	Project Complete
2023 - 2024 Capital Works - Road Construction - Turn Around Areas - Hall Street Cressy	0	10,000	13,992	457	0	14,450	4,450	0	0	0	Works complete
2023 - 2024 Capital Works Stormwater Asset Upgrade Program - 397 Murray Street, Unnamed Laneway 5	0	24,479	6,350	8,500	9,629	24,479	0	0	0	0	Design only
2024 - 2025 - Capital Works - Drainage Upgrade Program - Strategic drainage Improvement Program	80,000	80,000	0	0	80,000	80,000	0	0	0	0	
NEW AND UPGRADE PROJECTS - TOTAL	317,000	1,169,981	429,502	125,278	419,869	974,650	-195,331	0	-706,075	-175,985	
CAPITAL WORKS PROGRAM - TOTAL	11,522,700	31,639,099	5,003,058	7,365,404	19,215,017	31,583,479	-177,758	-1,703,200	-15,654,472	-3,703,600	

Notes

1. Financial reporting does not include expense or income transactions prior to 1 July 2024
2. Current balance of returned Asset Renewal funds Capital Projects (not on above report) = \$1,464,588

Legend

	On track and expected to deliver intended outcomes
	Recoverable through action or decision
	Requires intervention to recover or address issue
	On Hold

Operational Projects 2024-25 for Quarter 2 ending 31 December 2024

2024-25 PROGRAM REPORT - OPERATIONAL PROJECTS
 QUARTER 2 - 31 DECEMBER 2024

Project Name	Expenses							Income		From PM	Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals	
Chief Executive Office											
Roadside Weeds & Pests Management Project	0	61,986	19,081	2,627	40,278	61,986	0	0	-61,986	0	
18-19 Mid Year - Operating Projects - Colac Civic Precinct Plan	0	109,279	63,133	44,475	1,671	109,279	0	0	-90,000	0	
2018-19 Major Project - Colac West Development Plan	0	25,855	8,130	4,891	12,834	25,855	0	0	-5,000	0	
2019-20 Major Project - J Barrys Road Industry Development Plan	0	298	2,290	0	0	2,290	1,992	0	0	0	New majority land owner to provide input into final plan.
2021-22 Operating Project - Deans Creek Precinct Structure Plan (Multi-year Project)	0	362,523	66,606	290,093	5,824	362,523	0	0	-62,664	0	
2021-22 Operating Project - Planning Scheme Amendment - Irrewillipe Road / Harris Road	0	5,500	0	0	5,500	5,500	0	0	0	0	Planning Scheme Amendment complete. Proponent preparing draft Development Plan.
2022 - 2023 Operating Projects - VicSmart Provisions - Planning Scheme Amendment	0	20,000	0	0	20,000	20,000	0	0	0	0	Project On Hold pending State Government progress
2023-24 Operating Project - Birregurra Structure Plan Review	0	51,100	11,939	10,843	28,318	51,100	0	0	0	0	
2023-24 Operating Project - Key Worker Housing Feasibility, Nelson St, Apollo Bay	0	120,000	0	0	120,000	120,000	0	0	0	0	
2023-24 Operating Project - Northern Towns Growth Plans	0	49,906	10,098	22,806	17,001	49,906	0	0	0	0	
2022 - 2023 Operating Projects - 82 Marriners Street Colac East - Planning Scheme Amendment	0	5,000	0	0	5,000	5,000	0	0	-5,000	0	On-hold. Pending further information from proponents.
2023 - 2024 Operating Projects - Bluewater Electrification Project Leverage Fund	0	75,000	0	0	75,000	75,000	0	0	0	0	On hold - awaiting outcome of grant application.
2023-2024 Operating Projects - Public Health Partnership	0	10,350	1,800	2,350	6,200	10,350	0	0	-12,000	0	
2023-2024 Operating Projects - Barham River Flood Study	0	161,000	935	21,591	138,474	161,000	0	0	-136,000	0	
2024-2025 Operating Project - Council Election 2024	300,000	300,000	243	0	299,757	300,000	0	0	0	0	
2024-2025 Operating Project - Councillors Induction 2024-25	60,000	60,000	600	30,000	29,400	60,000	0	0	0	0	Comprehensive induction process for new Council undertaken in November and December.
2024-2025 Operating Project - Integrated Strategic Plans, including Council Plan 2025 - 29	250,000	250,000	1,153	97,950	150,897	250,000	0	0	0	0	
2024 - 2025 Operating Project - Apollo Bay Structure Plan Review	200,000	200,000	0	0	200,000	200,000	0	0	0	0	
2024 - 2025 Operating Project - Gaming and Licensed Premises Policy - Stage 1	85,000	85,000	248	0	84,753	85,000	0	0	0	0	Scope to be confirmed with Councillors.
2023 - 2024 - Operating Project - Climate Change Resilient Community Assets Project	0	245,200	0	0	245,200	245,200	0	0	-245,200	0	This project is managed and administered by the Barwon South West Climate Alliance. Council auspiced the grant .
Chief Executive Office Total	895,000	2,197,997	186,256	527,627	1,486,107	2,199,990	1,993	0	-617,850	0	

Operational Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	From PM YTD Actuals	
Community and Economy											
2020-21 Operating Project - Local Planning & Change Management Grant	0	21,094	0	0	21,094	21,094	0	0	0	0	
2020-21 Operating Project - Eastern Reserve - Baseball Batting Cage	0	29,125	0	0	29,125	29,125	0	0	0	0	Grant funding provided by State Government direct to club. Council contribution for site investigation and Council support towards the project.
2020-21 Operating Project - Forrest MTB Revitalisation DELWP	0	82,018	64,990	0	17,028	82,018	0	0	-82,018	0	
Operating Projects - Family Day Care Marketing Campaign	0	8,780	8,781	0	0	8,781	1	0	-9,673	0	Project Complete
2022 - 2023 Operating Projects - Colac Otway Shire Botanical Gardens Masterplan Review	0	13,600	12,415	0	0	12,415	-1,185	0	0	0	Project Complete
2021 - 2022 Operating Project - Engage	0	90,724	17,012	64	73,648	90,724	0	0	-90,722	0	
2020 - 2021 Operating Project - Vocal, Young and Local (VYL)	0	127,100	57,676	0	69,424	127,100	0	0	-108,371	0	
2021-22 Operating Project - Bus Service from Apollo Bay to COPACC	0	1,700	650	0	1,050	1,700	0	0	-1,701	0	
Operating Project - OPASS Service Review	0	4,946	0	0	4,946	4,946	0	0	0	0	
2023-2024 Operating Projects - Community Grants	0	24,435	9,000	0	15,435	24,435	0	0	0	0	
2023-2024 Operating Projects - Events Grants	0	15,702	0	0	15,702	15,702	0	0	0	0	
2023-2024 Operating Projects - Business Grants	0	3,721	0	0	3,721	3,721	0	0	0	0	
2023 - 2024 Operating Project - Kindergarten Infrastructure Services Plan	0	30,720	5,555	847	24,318	30,720	0	0	-30,720	0	
2022 - 2023 Grants Program - Consolidated Community Grants Carried Forward	0	5,996	8,854	0	0	8,854	2,858	0	0	0	
2023 - 2024 Operating Projects - Colac Otway Soccer Facilities Feasibility Study	20,000	60,000	0	0	60,000	60,000	0	0	-40,000	0	
2024 - 2025 Operating Project - Aged Care Review Implementation Activities	194,489	194,489	477	0	194,012	194,489	0	0	0	0	
2024 - 2025 Operating Project - Council Ongoing Contribution to Youth Engagement Program	70,000	70,000	0	0	70,000	70,000	0	0	0	0	
2024 - 2025 Operating Project - Bike Parks Planning	50,000	70,000	12,500	0	57,500	70,000	0	0	0	0	
2024 - 2025 Operating Project - Apollo Bay Cricket Net upgrade - Council Contribution	35,000	35,000	0	0	35,000	35,000	0	0	0	0	On hold pending consideration of a new grant application.
2024 - 2025 Operating Project - Christmas Events	30,000	30,000	0	10,000	20,000	30,000	0	0	0	0	
2023 - 2024 Operating Project - Colac Cultural & Tourism Precinct Plan	0	60,000	0	0	60,000	60,000	0	0	0	0	Application for further funding via Enabling Tourism Fund unsuccessful.
2023 - 2024 Operating Projects - MCH - Universal Special One Off	0	44,000	0	0	44,000	44,000	0	0	-44,000	0	
2023 - 2024 Operating Projects - MCH - Enhanced	0	55,000	0	0	55,000	55,000	0	0	-55,000	0	
2023 - 2024 Operating Projects - MCH - Workforce Support	0	9,000	0	0	9,000	9,000	0	0	-9,000	0	
2023 - 2024 Operating Projects - MCH - Sleep & Settling Outreach & Group Work	0	18,667	0	0	18,667	18,667	0	0	-18,667	0	
2023 - 2024 Operating Projects - MCH - Lactation Consultations	0	3,633	0	0	3,633	3,633	0	0	-3,633	0	
2024 - 2025 - Operating Projects - Community Grants	0	172,903	118,054	0	54,850	172,903	0	0	-1,578	0	
2024 - 2025 - Operating Projects - Events Grants	0	109,025	47,778	0	61,247	109,025	0	0	0	0	
2024 - 2025 - Operating Projects - Business Grants	0	31,150	28,735	0	2,415	31,150	0	0	0	0	
Community and Economy Total	399,489	1,422,528	392,477	10,911	1,020,815	1,424,203	1,675	0	-495,083	0	

Operational Projects 2024-25 for Quarter 2 ending 31 December 2024

Project Name	Expenses							Income			From PM	Comments by Exception
	Annual Original Budget	Annual Current Budget	YTD Actuals	Committed	Estimate to Complete	Total Estimated Project Cost	Estimated Variance to Budget	Annual Original Budget	Annual Current Budget	YTD Actuals		
Corporate Services												
2022 - 2023 Operating Projects - ICT - Intranet Drupal Upgrade	0	1,625	2,875	0	0	2,875	1,250	0	0	0		Project Complete.
Operating Projects - Discretionary Funds (Organisational Holding Account - Overs & Unders of Operating Projects)	0	127,832	0	0	0	0	-127,832	0	0	0		
2024 - 2025 Operating Project - Revenue and Rating Plan	50,000	50,000	0	0	50,000	50,000	0	0	0	0		
2024 - 2025 Operating Project - Storage Compliance - Implementation	44,000	44,000	0	0	44,000	44,000	0	0	0	0		
2024 - 2025 Operating Project - Security Application Control - Implementation	66,000	66,000	0	0	66,000	66,000	0	0	0	0		
Corporate Services Total	160,000	289,457	2,875	0	160,000	162,875	-126,582	0	0	0		
Infrastructure and Operations												
2020-21 Operating Project - Grant Preparation / Detailed Design - Lake Colac Perimeter Pathway Feasibility Study	0	5,490	0	5,394	96	5,490	0	0	0	0		Draft report to be released for community consultation in early 2025.
Operating Projects - Community Recovery Hub Grant Funding	0	40,725	0	20,258	20,467	40,725	0	0	-40,725	0		
Operating Projects - Municipal Emergency Resourcing Program (MERP)	0	16,862	36	529	16,297	16,862	0	0	-16,862	0		
2024-2025 Operating Project - Asset Condition Assessments	330,000	330,000	6,200	110,743	213,057	330,000	0	0	0	0		
2024 - 2025 Operating Project - Tree Planting Program	60,000	60,000	11,661	245	48,093	60,000	0	0	0	0		
2024 - 2025 Operating Project - Road Management Plan	15,000	15,000	0	0	15,000	15,000	0	0	0	0		
Operating Projects - 2024 -2025 POAB Breakwall Remediation Project	0	0	412,461	0	0	412,461	412,461	0	0	0		Works are completed and finalising hand over to GORCAPA.
2023 - 2024 - Operating Projects - Assets - South West Victoria Regional Transport Strategy	0	15,000	0	0	15,000	15,000	0	0	0	0		
2023 - 2024 Operating Projects - Sand Road Glenaire - Cultural Heritage Permit	0	50,000	6,678	33,480	9,842	50,000	0	0	0	0		
2023 - 2024 - Operating Projects - Footpath Strategies for Colac & Apollo Bay	0	20,000	3,252	0	16,748	20,000	0	0	0	0		
2023 - 2024 - Operating Projects - Road Safety Strategy	0	60,000	0	0	60,000	60,000	0	0	-50,000	0		
Infrastructure and Operations Total	405,000	613,077	440,288	170,649	414,600	1,025,538	412,461	0	-107,587	0		
Waste Management Services												
2021-22 Operating Project - Closed Landfill Aftercare Management Plan, Landfill Gas and Groundwater Investigation	0	41,913	43,964	7,356	0	51,320	9,407	0	0	0		Final draft reports received and being reviewed.
2021-22 Operating Project - Kitchen Caddy and Liners	0	27,965	0	0	27,965	27,965	0	0	0	0		
2021-22 Operating Projects - Waste Transfer Station Upgrades for Glass Separation	0	27,513	742	0	26,771	27,513	0	0	0	0		
Operating Projects - Promoting COS recycling system	0	55,371	2,038	0	53,333	55,371	0	0	-55,371	0		
Operating Projects - Alvie Landfill Rehabilitation Plan	0	130,000	56,408	45,110	28,483	130,000	0	0	0	0		
Waste Management Services Total	0	282,762	103,152	52,466	136,552	292,170	9,408	0	-55,371	0		
Total of Operational Projects	1,859,489	4,805,821	1,125,049	761,653	3,218,073	5,104,775	298,954	-	- 1,275,891	-		

Notes

1. Financial reporting does not include expense or income transactions prior to 1 July 2024

Legend

	On track and expected to deliver intended outcomes
	Recoverable through action or decision
	Requires intervention to recover or address issue
	On Hold

Operational Projects 2024-25 for Quarter 2 ending 31 December 2024